

**BUDGET
OF
NORTHWEST SCHOOL DISTRICT**

*Jefferson County Missouri
(Prior to final assessed valuation, budget hearing)*

Fiscal Year
Beginning July 1, 2016
Ending June 30, 2017

BUDGET OF NORTHWEST SCHOOL DISTRICT

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Grace Green, Instructional Coordinator

Report Issued by the School District's Chief Operating Officer's Office

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Introductory Section

BUDGET MESSAGE

Superintendent of Schools

In the spring of 2015 the Northwest School District unsuccessfully sought a tax levy increase. Through the process of identifying the needs for a tax increase District leadership identified four major priorities for the District moving forward. These priorities included the following:

1. Develop a balanced Budget
2. Re-establish a capital projects budget of \$500,000
3. Increase the amount of technology available for instructional use
4. Establish a more predictable and affordable salary structure for staff.

Despite the tax increase not passing these priorities remained. To address these on-going priorities the District identified approximately \$2.4 million in budget reductions that could be made in order to fund needs in these areas.

The District budget for the 2015-2016 School years was developed to be balanced. In fact it is anticipated that the Budget could in fact have a surplus at the end of the fiscal year on June 30. This surplus can be attributed to lower than expected cost in the area of fuel, staffing and strong operational controls. The 2016-2017 Preliminary Budget is also balanced.

Capital project budget was also addressed in the 2015-2016 School Year Budget. District leadership was able to allocate \$500,000 to fund capital projects. This amounts to approximately \$0.50 per square foot of District facilities and while this is not as much as District Leadership would like to allocate, it is an improvement. Additionally the District will utilize the remaining proceeds from the 2014 Bond Issue to continue various improvements throughout the District. These improvements are highlighted by numerous parking lot resurfacing and improvements and several smaller projects. The District will maintain a \$500,000 Capital projects Budget in 206-2017.

Technology was also addressed through the 2015-2016 Budget process. District Leadership allocated \$450,000 for technology acquisition for students District wide. These funds were utilized to purchase Chromebook devices that were loaded into mobile carts deployed throughout the District. Additionally through budget savings the District was able to purchase a Chromebook for all instructional staff. The Preliminary budget also includes a \$450,000 allocation for technology acquisition. These funds will be utilized once again to purchase Chromebooks for student use.

In the area of staff compensation the District took steps to make staff compensation increases more affordable and predictable. This was accomplished by adjusting the current District salary schedules. These adjustments resulted in a structure of smaller annual increases, but improved both beginning and ending salaries. The modifications of the certified staff salary schedule were completed in the spring of 2015 and the classified salary schedule was completed in spring of 2016. This modified salary schedule allowed District Leadership to commit to funding the salary schedule for a two year term ending with the 2016-2017 school year.

PRESENTATION MESSAGE

From the Chief Operating Officer

The school budget is an instrument that provides an expenditure and revenue plan for the direction of financial operations of the District. It provides an outline of the probable expenditures and anticipated revenues. The budget was developed after a detailed review of revenue and expenditure items were conducted. The budget process is comprised of the following phases – planning, preparation, summarization of the information and implementation.

Budget Planning:

Budget planning for 2016-2017 began a few months ago with a review of revenue and expenditure accounts. In the spring, we requested all program managers to review their program budgets to examine the potential for creating any savings moving forward. The District also analyzed the potential needs of the various programs in terms of expansion and any potential budgetary increases. When reviewing this budget, please keep in mind that the district established four ongoing priorities that need to be addressed even with the failure of Prop Pride in 2015: Salaries and benefits; Increasing Technology for our students; Maintaining a \$500,000 maintenance budget for capital projects; and balancing the annual budget. The district will continue to budget according to these priorities and when necessary, make the appropriate budget cuts.

The District is currently in year two of the Interest Based Negotiations with certified staff. As a result of two consecutive years of salary committee work, both the certified and classified schedules have been revised. These schedules were designed to be more sustainable and affordable while rewarding loyalty to the district. The potential salary increase presented in this preliminary budget includes a full step for all certified staff, educational track advancement for all eligible employees and placement for classified employees on the revised schedule.

The expenditures were calculated based on the 2015-2016 amended budget amounts and adding the costs for known increases and decreases to transportation, utilities, liability and workers comp insurance, employee steps and reductions through employee attrition. This budget was built with a 0% increase for health insurance and zero plan design changes.

During the May Board of Education Meeting, the Board approved an increase to the previous years technology budget allocation of \$450,000 to support the District's E-Learning Program. This budget includes an additional \$80,500 to support the purchase of Chromebooks at Northwest High School for the 2016-2017 school year.

Budget Preparation:

Projections of membership, average daily attendance, assessed valuation, and other State and Federal revenue were completed. The foundation formula 2016-2017 was estimated using the Weighted Average Daily Attendance (WADA) of 6,403.6228, State Adequacy Target of \$6,131 and final 2005-2006 state funds of \$26,801,216 for our District. This estimate of 2016-2017 state funds includes an estimated Weighted Average Daily Attendance based on our best three year WADA from 2014-2015 with an estimate of our 2016 summer school WADA. At this point our WADA is continuing to decrease slightly, resulting in annual decreases in our revenues from the State formula. Keep in mind that that HB 42 resulted in an increase to our formula

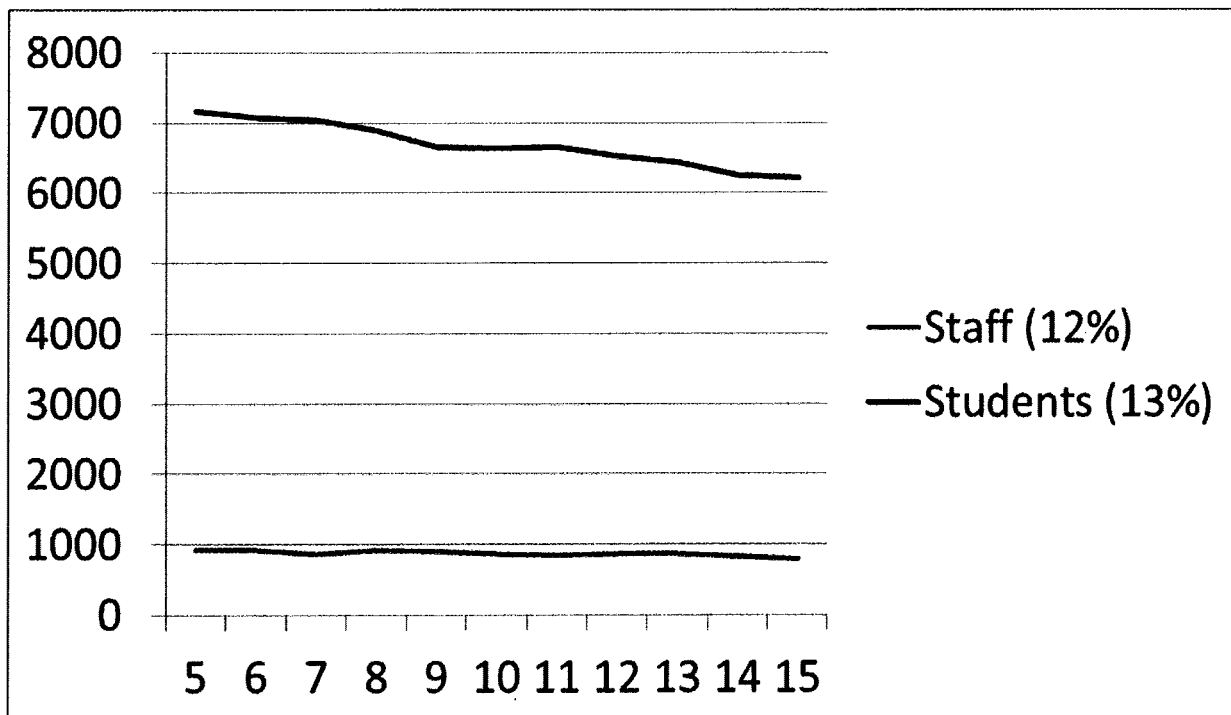
revenues last year of approximately \$550,000. See the chart below that illustrates our WADA trend as well as the change that occurred with HB 42:

State Formula Projection:

Fiscal Year	WADA	Formula Allocation
2013-2014	6,798.7489	\$25,516,529
2014-2015	6,550.2649	\$25,498,370
2015-2016	6,455.9109	\$26,105,075
Projected		
2016-2017	6,403.6228	\$25,893,643
2017-2018	6,351.3347	\$25,682,811
2018-2019	6299.0466	\$25,471,679

District Enrollment Chart:

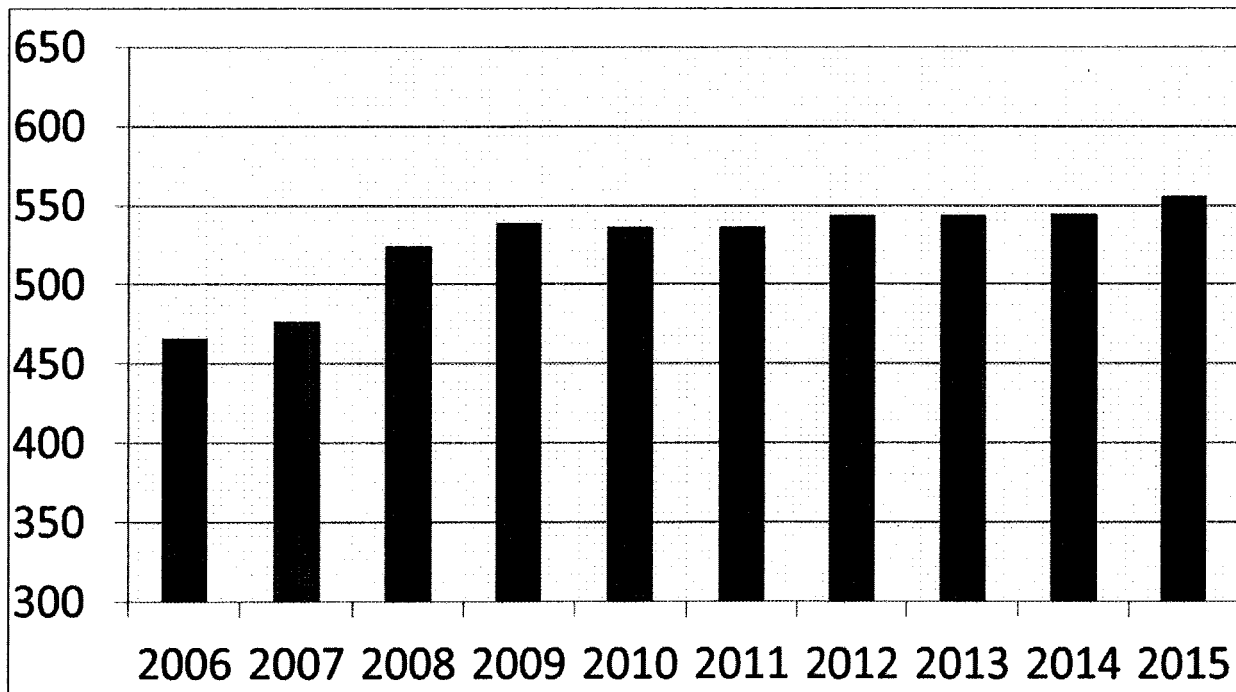
District enrollment has continued to decline resulting in decreasing WADA which affects the state formula funding calculation resulting in less revenue. Please also note that the district has remained fiscally responsible throughout the declining enrollment and has continued to reduce positions through attrition.



District Attendance Chart:

School	2016	2015	2014	2013	2012
BWE	95.68%	95.72%	95.70%	95.61%	95.96%
CSE	95.83%	95.58%	95.10%	95.56%	95.98%
HRE	95.57%	95.15%	92.80%	95.51%	95.97%
HSE	95.38%	95.44%	93.00%	95.07%	95.30%
MGE	95.62%	95.36%	94.50%	94.26%	95.29%
MES	96.02%	95.41%	92.20%	95.58%	95.51%
NHS	94.72%	94.08%	83.20%	94.26%	93.95%
VMS	95.44%	95.39%	92.70%	95.36%	94.53%
WMS	95.18%	95.48%	92.50%	94.90%	94.79%

Historical Assessed Value:



Budget Summary:

The proposed budget for the year begins July 1, 2016 and includes \$69,331,175 in revenues and \$70,604,701 in expenditures. Approximately \$1.2 million still remains from the 2014 bond series and all spending should be complete by this fall. The remaining bond proceeds will cover the costs of replacing and repairing the parking lots at Murphy Elementary, Brennan Woods Elementary, Woodridge Middle and Maple Grove Elementary.

This budget includes an overall reduction of 6 certified positions through attrition across the entire district. In terms of staffing the district will also recapture approximately \$650,000 in salary through the retirement of 31 certified staff and 2 classified staff. Through a second year and continuation of committee work, we are submitting a revised classified salary schedule that will be more affordable and sustainable over time. Through the combination of the revised salary schedules this budget includes an overall step increase of approximately \$650,000 and track advancement for eligible staff approximately \$200,000.

In terms of revenue, 2016 is a non-reassessment year and historically the district has experienced a minimal increase to assessed valuations during these years. The current Consumer Price Index is also set at .7% so this preliminary budget was developed with a projected modest increase to assessed value of .5%. The tax rate will be set in September after the school District receives additional information from the Assessor's office. We are projecting a slight decrease in funding from the state foundation formula due to a decrease in WADA. Keep in mind that these revenues are still projected higher than they were two years ago as a result to HB 42. The state is also projecting an increase to Prop C of \$18 per WADA to \$960 for the 2016-2017 school year.

The budgeting procedure allocates resources to buildings on a per pupil basis. Allocations were made for instructional supplies, textbooks, special education, library materials, building repairs and office supplies. This budget reflects an overall rate of \$55 per pupil to cover these building expenditures.

Based on past history, we anticipate ending the 2015-2016 fiscal year in a better position than the amended budget presents. Based on using amended budget amounts as the beginning balances, we are estimating an ending General Fund unrestricted balance for the Northwest R-I School District of 19.6%. Understanding that the budget is a living document, a revised budget will be presented to the Board of Education in the fall of 2016 with the final 2015-2016 fiscal year results and the revisions to the 2016-2017 fiscal year.

Budget Implementation:

The budget is not a static document, but a working document that changes through Board approved amendments as actual financial data changes. A budget revision will be presented in the fall following the official 2016 assessed valuation and tax rate hearing. Further, new total salaries will be determined after all vacant positions are filled. Amendments will also be made to include all additional revenue and expenditure changes.

Expenditures are monitored during the fiscal year to ensure that they do not exceed authorized amounts and that they are used for intended purposes. Per state statute 67.040, increases in expenditures over budgeted amounts must be amended by formal board resolution. Therefore, expenditure budget amounts will be presented to the Board of Education as necessary. The budget will be amended to include expenditure items related to additional needs and changes in revenue and expenditure estimates.

NORTHWEST SCHOOL DISTRICT

Tax Rate:								
	3,8268		0,6258	0,1500	4,6026			
Preliminary Budget	Operating Fund	Teachers Fund	Debt Services Fund	Cap Project Fund	Total All Funds	Amended 15-16 Budget		+ (-)
5111 Current Taxes	19,544,835	0	3,196,184	766,104	23,507,123	23,189,444		317,679
5112 Delinquent Taxes	1,260,268	0	206,093	49,399	1,515,760	1,680,362		(164,602)
5113 Sch Dist Trust Fund (Prop C)	0	6,100,563	0	0	6,100,563	5,969,347		131,216
5114 Intangible Tax	0	0	0	22,178	22,178	22,178		0
5115 M & M Surcharge Tax	0	0	0	189,865	189,865	189,865		0
5116 In Lieu of Taxes	0	0	0	0	0	0		0
5140 Earnings On Investments	350,000	0	51,000	14,000	415,000	434,530		(19,530)
5143 Premium on Bonds Sold	0	0	0	0	0	0		0
5150-5164 Food Service Program	475,770	0	0	0	475,770	475,770		0
5165 Food Service Non-Program	605,030	0	0	0	605,030	605,030		0
5170 Student Activities	896,500	0	0	75,000	971,500	950,000		21,500
5181 School Aged Child Care/Preschool	525,000	0	0	0	525,000	525,000		0
5191 Rental Fees	6,000	0	0	0	6,000	6,000		0
5195 Prior Year Adjustments	0	0	0	0	0	0		0
5198 Other Local	151,900	0	0	0	151,900	204,297		(52,397)
5199 Local - Subtotal	\$23,815,303	\$6,100,563	\$3,453,277	\$1,116,546	\$34,485,689	\$34,251,823		\$233,866
5211 Fines, Escheats, Etc.	0	44,856	0	0	44,856	120,000		(75,144)
5221 State Assessed Utilities	1,350,063	0	316,896	20,647	1,687,606	1,531,697		155,909
5237 Other County Revenue	0	0	0	0	0	28,000		(28,000)
5299 County - Subtotal	\$1,350,063	\$44,856	\$316,896	\$20,647	\$1,732,462	\$1,679,697		\$52,765
5311 Basic Formula	0	23,313,613	0	0	23,313,613	23,514,787		(201,174)
5312 Transportation	961,000	0	0	0	961,000	900,000		61,000
5313 Exceptional Pupil	0	0	0	0	0	0		0
5314 ECSE	1,283,173	0	0	0	1,283,173	1,283,173		0
5315 Remedial Reading	0	0	0	0	0	0		0
5316 Gifted	0	0	0	0	0	0		0
5318 Free & Reduced Lunch/At Risk	0	0	0	0	0	0		0
5319 Classroom Trust Fund	0	2,580,030	0	0	2,580,030	2,590,288		(10,258)
5324 Educational Screening Prog/PAT	126,644	0	0	0	126,644	126,644		0
5331 Foreign Insurance (Textbook)	0	0	0	0	0	0		0

NORTHWEST SCHOOL DISTRICT									
ESTIMATED REVENUE BY FUND AND BY OBJECT 2016-2017									
Tax Rate:		3.8268		0.6258	0.1500	4.6026			
Preliminary Budget	Operating Fund		Teachers Fund	Debt Services Fund	Cap Project Fund	Total All Funds	Amended Budget 15-16		+ (-)
5332 Vocational/Technical Aid	0	0	0	0	0	0	0	0	0
5333 Food Service - State	19,892	0	0	0	0	19,892	19,892	0	0
5334 Fair Share (Cigarette Tax)	0	0	0	0	0	0	0	0	0
5351 Handicapped Census	0	0	0	0	0	0	0	0	0
5358 Safe School Initiative Grant	0	0	0	0	0	0	0	0	0
5359 Vocational Enhancement Grant	0	0	0	0	146,450	146,450	50,175	96,275	0
5366 DNR Loan	0	0	0	0	0	0	0	0	0
5381 Special Ed - SDSF	140,000	0	0	0	0	140,000	140,000	0	0
5382 MPP Grant Preschool	0	0	0	0	0	0	0	0	0
5398 Other State	1,316	0	0	0	0	1,316	1,316	0	0
5399 State - Subtotal	\$2,532,025	\$25,893,643	\$0	\$146,450	\$28,572,118	\$28,626,275		(54,157)	

NORTHWEST SCHOOL DISTRICT									
ESTIMATED REVENUE BY FUND AND BY OBJECT 2016-2017									
Tax Rate:		3.8268		0.6258	0.1500	4.6026			
Preliminary Budget	Operating Fund	Teachers Fund	Debt Services Fund	Cap Project Fund	Total All Funds	Amended 15-16 Budget		+ (-)	
5412 Medicaid	75,000	0	0	0	75,000	75,000		0	
5422 Federal Budget Stimulation ARRA	0	0	0	0	0	0		0	
5424 Federal Budget Stimulation Govt Services	0	0	0	0	0	0		0	
5425 Federal Education Jobs Fund - Classroom Trust Fund	3,800	0	0	0	3,800	3,800		0	
5427 Vocational Aid, Carl Perkins	45,000	0	0	0	45,000	45,000		0	
5437 IDEA Grants (High Needs)	1,320,902	0	0	0	1,320,902	1,320,902		0	
5441 Ind With Disability Ed Act	0	0	0	0	0	0		0	
5442 ECSE Federal	1,087,320	0	0	0	1,087,320	1,087,320		0	
5445 School Lunch Program	395,000	0	0	0	395,000	395,000		0	
5446 School Breakfast	0	0	0	0	0	0		0	
5447 Special Milk	0	1,104,735	0	0	1,104,735	1,104,735		0	
5451 Title I - ESEA	0	0	0	0	0	0		0	
5456 Title I - ARRA	0	0	0	0	0	0		0	
5455 Title V - ESEA	0	0	0	0	0	0		0	
5457 Title I School Improvement ARRA	0	0	0	0	0	0		0	
5461 Title IV Drug Free Schools	11,906	0	0	0	11,906	11,906		0	
5462 Title III	200,000	0	0	0	200,000	200,000		0	
5465 Title II	0	0	0	0	0	0		0	
5466 Title II D	0	0	0	0	0	0		0	
5467 Title I Homeless ARRA	0	0	0	0	0	0		0	
5468 Title II D ARRA	0	0	0	0	0	0		0	
5493 IDEA - ARRA	0	0	0	0	0	0		0	
5494 ECSE ARRA	0	0	0	0	0	0		0	
5499 Federal - Subtotal	\$3,138,928	\$1,104,735	\$0	\$0	\$4,243,663	\$4,243,663		\$0	
5611 Sale of Bonds	0	0	0	0	0	0		0	
5631 Net Insurance Recovery	0	0	0	110,620	110,620	110,620		0	
5651 Sale of Property	0	0	0	21,100	21,100	21,100		0	
5691 Other Non-Current Revenue	0	0	0	0	0	0		0	
5692 Bond Refunding	0	0	0	0	0	0		0	
5699 Other Revenue - Subtotal	\$0	\$0	\$0	\$131,720	\$131,720	\$131,720		\$0	

NORTHWEST SCHOOL DISTRICT								
ESTIMATED REVENUE BY FUND AND BY OBJECT 2016-2017								
Tax Rate:		3.8268		0.6258	0.1500	4.6026		
Preliminary Budget	Operating Fund	Teachers Fund	Debt Services Fund	Cap Project Fund	Total All Funds	Amended 15-16 Budget	+ (-)	
5811 Tuition from Other Districts	0	130,880	0	0	130,880	100,880		30,000
5830 Contracted Educational Services	0	24,954	0	0	24,954	24,954		0
5841 Transportation from Other LEAs	9,689	0	0	0	9,689	9,689		0
5843 Early Childhood Transportation	0	0	0	0	0	0		0
5898 Subtotal - Receipts Other	\$9,689	\$155,834	\$0	\$0	\$165,523	\$135,523		\$30,000
5899 Total Revenue	\$30,846,008	\$33,299,631	\$3,770,173	\$1,415,363	\$69,331,175	\$69,068,701		\$262,474

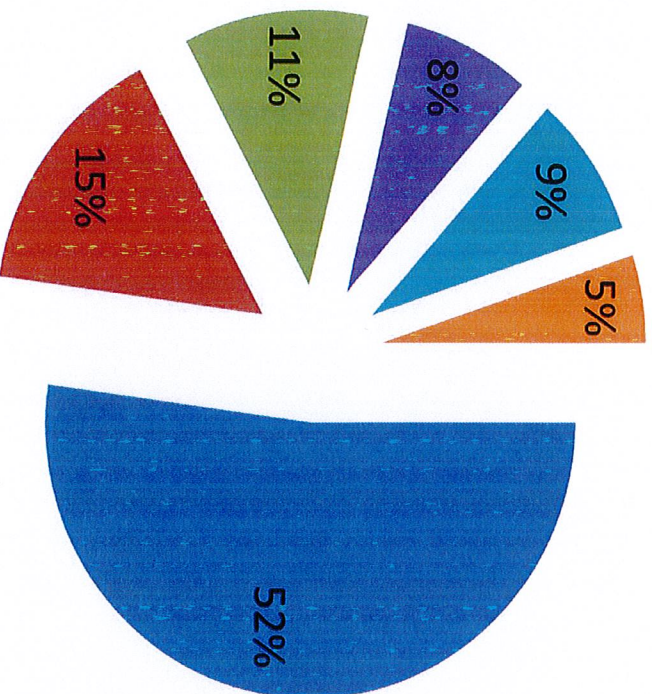
NORTHWEST SCHOOL DISTRICT									
ANTICIPATED EXPENDITURES BY FUND AND BY FUNCTION FOR 2015-2016									
	General		Debt	Capital					
Amended Budget	(Incidental)	Teachers	Service	Projects	Preliminary	Amended			
	Fund	Fund	Fund	Fund	2016-2017	Total			+ (-)
INSTRUCTION									
1110 Elementary	648,584	11,198,663		19,278	11,866,525	11,750,715		(115,810)	
1130 Middle School	197,368	5,429,277		10,000	5,636,645	5,885,922		249,277	
1150 High School	539,925	7,101,607		110,552	7,752,084	7,663,148		(88,936)	
1191 Summer School	1,185,132	450,470			1,635,602	1,635,602		-	
1210 Gifted	18,000	271,859		1,500	291,359	302,570		11,211	
1220 Special Education	2,314,546	5,630,253		8,236	7,953,035	8,022,814		69,779	
1250 Title I	336,740	1,158,564		6,000	1,501,304	1,386,709		(114,595)	
1280 Early Childhood Special Education	421,857	762,695			1,184,552	1,185,800		1,248	
1300 Vocational Instruction	2,844	421,362			424,206	416,203		(8,003)	
1400 Student Activities	814,600			136,000	950,600	950,600		-	
1920 Area Voc School Fees		108,000			108,000	108,000		-	
1930 Tuition Sev Handicapped		100,000			100,000	100,000		-	
1940 Contracted Ed Services		156,076			156,076	153,076		(3,000)	
1999 Total Instruction	\$6,479,596	\$32,788,826	\$0	\$291,566	39,559,988	39,561,159		1,171	
SUPPORT SERVICES									
2110 Attendance	100,417				100,417	103,210		2,793	
2120 Guidance	65,500	1,192,042			1,257,542	1,212,466		(45,076)	
2130 Health Services	599,749	18,087		3,500	621,336	609,614		(11,722)	
2210 Improvement of Instruction	62,313	342,161		37,750	442,224	401,618		(40,606)	
2214 Professional Development	121,454	110,001		4,545	236,000	236,000		-	
2221 Media Services	143,246	717,641			860,887	809,727		(51,160)	
2225 Instructional Related Technology	955,055	109,535		328,022	1,392,612	1,416,318		23,706	
2310 Board of Ed Services	388,100				388,100	334,822		(53,278)	
2320 Executive Administration	821,852	1,033,191		69,562	1,924,605	1,920,745		(3,860)	
2330 Administrative Technology	660,854	17,628		105,800	784,282	793,462		9,180	
2400 Building Level Admin	977,819	2,309,545			3,287,364	3,362,690		75,326	
2540 Operation of Plant	6,030,795	-		531,556	6,562,351	6,445,924		(116,427)	
2551 Pupil Trans Contracted	3,135,399				3,135,399	2,981,932		(153,467)	
2553 Handicapped Transportation	1,146,500				1,146,500	1,093,700		(52,800)	
2559 Transportation - ECSE	442,000				442,000	442,000		-	
2561 Food Services	2,658,979			133,397	2,792,376	2,764,240		(28,136)	

NORTHWEST SCHOOL DISTRICT									
ANTICIPATED EXPENDITURES BY FUND AND BY FUNCTION FOR 2015-2016									
	General		Debt	Capital					
Amended Budget	(Incidental)	Teachers	Service	Projects	Preliminary	Amended			
	Fund	Fund	Fund	Fund	2016-2017	Total		+ (-)	
INSTRUCTION									
2998 Total Support Services	18,310,032	5,849,831	-	1,214,132	25,373,995	24,928,468		(\$445,527)	
2999 Total Instruction & Support	\$24,789,628	\$38,638,657	\$0	\$1,505,698	64,933,983	64,489,627		(\$444,356)	
3000 Community Services (inc Preschool)	560,095	90,203		2,500	662,798	653,053		255	
4030 Fac Aquis & Construction				1,250,000	1,250,000	4,558,168		3,308,168	
5100 Principal			2,555,000	130,000	2,685,000	2,500,000		(185,000)	
5200 Interest			1,038,395	33,775	1,072,170	1,231,660		159,490	
5300 Fees			5,000	5,750	10,750	54,740		43,990	
5999 Other					-				
9998 Total Non-Instructional	\$560,095	\$90,203	\$3,598,395	\$1,422,025	5,670,718	\$8,997,621		\$3,326,903	
9999 Grand Total Expenditures	\$25,349,723	\$38,728,860	\$3,598,395	\$2,927,723	\$70,604,701	\$73,487,248		\$2,882,547	

**NORTHWEST SCHOOL DISTRICT
SUMMARY OF BALANCES**

Amended Budget 2015-2016		Revised Budget			
	General <u>Fund</u>	Special <u>Fund</u>	Debt Service <u>Fund</u>	Capital Projects <u>Fund</u>	Total of <u>All Funds</u>
Beginning Balance (Amended Budget)	12,526,982		3,914,361	1,850,681	18,292,024
Revenues	30,846,008	33,299,631	3,770,173	1,415,363	69,331,175
Expenditures	25,349,723	38,728,860	3,598,395	2,927,723	70,604,701
Transfers	(5,429,229)	5,429,229	-	-	-
Ending Balance	12,594,038	-	4,086,139	338,321	17,018,498
	19.7%				

Expenditure Distribution



- Salaries
- Benefits
- Supplies
- Purch Services
- Equipment/Building
- Principal and Interest

Financial Section

NORTHWEST R-I SCHOOL DISTRICT BUDGETTHREE YEAR COMPARISON

Preliminary Budget

	DEBT SERVICE FUND			CAPITAL PROJECTS FUND		
	<u>16/17</u>	<u>15-16</u>	<u>14-15</u>	<u>16/17</u>	<u>15-16</u>	<u>14-15</u>
	<u>Budget</u>	<u>Estimate</u>	<u>Actual</u>	<u>Budget</u>	<u>Estimate</u>	<u>Actual</u>
LOCAL REVENUE						
CURRENT & DELINQUENT TAXES	3,402,277	3,351,109	3,253,952	815,503	809,968	813,488
PROPOSITION C						
FINANCIAL INSTITUTION TAXES						
M & M SURCHARGE				189,865	189,865	193,920
INTANGIBLE TAX				22,178	22,178	11,732
IN LIEU OF TAX						19,251
INTEREST EARNINGS	51,000	51,000	64,119	14,000	14,000	12,947
ACCRUED INT ON BONDS SOLD						
PREMIUM ON BONDS SOLD						
FOOD SERVICE PROGRAM						
FOOD SERVICE NON PROGRAM						
STUDENT ACTIVITIES				75,000	75,000	22,946
FACILITY RENTAL REVENUE						-
OTHER LOCAL					-	-
LOCAL SUBTOTAL	3,453,277	3,402,109	3,318,071	1,116,546	1,111,011	1,074,284
COUNTY REVENUE						
FINES, FORFEITURES, ETC...						
STATE ASSESSED UTILITIES	316,896	283,664	283,664	20,647	14,228	14,228
OTHER COUNTY REVENUE						
COUNTY SUBTOTAL	316,896	283,664	283,664	20,647	14,228	14,228
STATE REVENUE						
BASIC FORMULA						
TRANSPORTATION						
EXCEPTIONAL PUPIL						
REMEDIAL READING						
GIFTED						
FREE & REDUCED/ AT RISK						
CLASSROOM TRUST FUND						
EDUCATIONAL SCREENING (PAT)						
FOREIGN INSURANCE (TEXTBOOKS)						
VOCATIONAL TECH						
FOOD SERVICE STATE						
FAIR SHARE (CIGARETTE TAX)						
EXCELL IN EDUCATION (Incen. Grant)						
HANDICAPPED CENSUS						
STATE VIDEO TAX						
A+ SCHOOL GRANT (State reimb.)						
SAFE SCHOOLS GRANT						
VOCATIONAL ENHANCEMENT				146,450	50,175	22,475
DNR LOAN						
TECHNOLOGY GRANTS (State reimb.)						
LOCAL RECORDS PROJECT GRANT						
SACC GRANT						
OTHER STATE REVENUE						
STATE SUBTOTAL	-	-	-	146,450	50,175	22,475
FEDERAL REVENUE						
MEDICAID						
PERKINS VOCATIONAL						
FOOD SERVICE						
TITLE I						
TITLE V						
TITLE VI						
GOALS 2000						
TITLE IV						
TITLE II						
ECSE ARRA						
SALE OF PROPERTY						
FEDERAL SUBTOTAL	-	-	-	-	-	-
INSURANCE RECOVERY				110,620	110,620	59,374
OTHER NONCURRENT REVENUE						
SALE OF BONDS						
BOND REFUNDING						
SALE OF PROPERTY				21,100	21,100	36,090
CONTRACTED SERVICES - TUITION						
TOTAL BUDGETED REVENUES	3,770,173	3,685,773	3,601,735	1,415,363	1,307,134	1,206,451

REVENUES **Northwest R-I School District** **Five Year Projected Revenues**

Assessed Valuation	555,404,605	558,181,628	560,972,536	563,777,399	566,596,286
Operating Tax Levy w/o Cap Proj	3.8268	3.8268	3.8268	3.8268	3.8268
Cap Proj	0.1500	0.1500	0.1500	0.1500	0.1500
Debt Service	0.6256	0.6256	0.6256	0.6256	0.6256
Total Tax Levy	4.6024	4.6024	4.6024	4.6024	4.6024
Designated Levy					
	1.6% Increase	0.5% Increase	0.5% Increase	0.5% Increase	0.5% Increase
Revenue Review					
	<u>2015-2016</u>	<u>2016-2017</u>	<u>2017-2018</u>	<u>2018-2019</u>	<u>2020-2021</u>
Local	Amended Budget	Preliminary			
County	34,561,202	34,485,689	34,735,689	34,980,539	35,225,389
State	1,807,606	1,732,462	1,732,462	1,732,462	1,732,462
Federal	28,626,464	28,572,118	28,572,118	28,572,118	28,572,118
Other	4,243,663	4,243,663	4,243,663	4,243,663	4,243,663
Total Revenue	267,243	297,243	297,243	297,243	297,243
	69,506,178	69,331,175	69,581,175	69,826,025	70,070,875
Bond Issue and Refunding					
Insurance Recovery					
Adjusted Revenues	69,506,178.00	69,331,175.00	69,581,175.00	69,826,025.00	70,070,875.00
% Change in Total Revenues	1.4%	-0.3%	0.4%	0.4%	0.4%
% Change in Total Revenues without Bond Ref or Ins	1.4%	-0.3%	0.4%	0.4%	0.4%
% Change in Local Funding	-0.1%	-0.2%	0.7%	0.7%	0.7%
% Change in County Funding	10.1%	-4.2%	0.0%	0.0%	0.0%
% Change in State Funding	1.6%	-0.2%	0.0%	0.0%	0.0%
% Change in Federal Funding	9.4%	0.0%	0.0%	0.0%	0.0%

NORTHWEST R-I SCHOOL DISTRICT BUDGET
THREE YEAR COMPARISON

	<u>GENERAL FUND</u>		
	<u>16/17</u>	<u>15/16</u>	<u>14/15</u>
	<u>Budget</u>	<u>Estimate</u>	<u>Actual</u>
<u>ELEMENTARY SCHOOL (Grades K - 5)</u>			
Non-Certificated Salaries	194,335.00	206,257.00	328,386.00
Employee Benefits	218,883.00	188,169.00	201,449.00
Purchased Services	0.00	0.00	3,473.00
Supplies	235,366.00	224,414.00	250,047.00
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	648,584	618,840	783,355

<u>MIDDLE SCHOOL (Grades 6 - 8)</u>			
Non-Certificated Salaries	6,303.00	6,136.00	24,907.00
Employee Benefits	30,008.00	21,402.00	35,258.00
Purchased Services	2,757.00	4,557.00	253.00
Supplies	158,300.00	83,994.00	116,988.00
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	197,368	116,089	177,406

<u>HIGH SCHOOL (grades 9-12)</u>			
Non-Certificated Salaries	146,582.00	135,209.00	116,919.00
Employee Benefits	98,382.00	80,853.00	93,183.00
Purchased Services	38,834.00	34,927.00	37,323.00
Supplies	256,127.00	238,607.00	293,835.00
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	539,925	489,596	541,260

<u>SUMMER SCHOOL</u>			
Non-Certificated Salaries	113,058.00	113,058.00	97,286.00
Employee Benefits	15,718.00	15,718.00	14,096.00
Purchased Services	1,056,356.00	1,056,356.00	1,082,441.00
Supplies	0.00	0.00	0.00
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	1,185,132	1,185,132	1,193,823

<u>Gifted</u>			
Non-Certificated Salaries			
Employee Benefits			
Purchased Services			
Supplies	5,000.00	5,000.00	4,596.00
Capital Outlay	13,000.00	13,000.00	9,703.00
Other Objects			
TOTAL	18,000	18,000	14,299

NORTHWEST R-I SCHOOL DISTRICT BUDGET
THREE YEAR COMPARISON

	<u>GENERAL FUND</u>		
	<u>16/17</u> <u>Budget</u>	<u>15/16</u> <u>Estimate</u>	<u>14/15</u> <u>Actual</u>
<u>SPED and RELATED SERVICES</u>			
Non-Certificated Salaries	1,697,453.00	1,700,932.00	1,493,793.00
Employee Benefits	654,158.00	635,472.00	638,869.00
Purchased Services	279,959.00	279,959.00	276,015.00
Supplies	104,833.00	100,535.00	54,667.00
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	2,736,403	2,716,898	2,463,344

NORTHWEST R-I SCHOOL DISTRICT BUDGET
THREE YEAR COMPARISON

<u>TITLE I/TITLE III</u>	<u>GENERAL FUND</u>		
	<u>16/17</u> <u>Budget</u>	<u>15/16</u> <u>Estimate</u>	<u>14/15</u> <u>Actual</u>
Non-Certificated Salaries	76,804.00	73,794.00	78,831.00
Employee Benefits	35,636.00	33,146.00	30,582.00
Purchased Services	23,739.00	23,139.00	15,029.00
Supplies	200,561.00	200,561.00	52,167.00
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	336,740	330,640	176,609

<u>VOCATIONAL</u>			
Non-Certificated Salaries	-	-	-
Employee Benefits	-	-	-
Purchased Services	-	-	4,250
Supplies	2,844	2,844	160
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	2,844	2,844	4,410

<u>STUDENT ACTIVITIES</u>			
Non-Certificated Salaries	0.00	0.00	2,425.00
Employee Benefits	0.00	0.00	361.00
Purchased Services	-	-	-
Supplies	814,600.00	814,600.00	1,000,806.00
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	814,600	814,600	1,003,592

<u>ATTENDANCE</u>			
Non-Certificated Salaries	72,548.00	76,782.00	74,524.00
Employee Benefits	27,869.00	26,430.00	25,233.00
Purchased Services	-	-	-
Supplies	-	-	-
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	100,417	103,212	99,757

<u>TUITION TO OTHER DISTRICTS</u>			
Non-Certificated Salaries	-	-	-
Employee Benefits	-	-	-
Purchased Services	-	-	-
Supplies	-	-	-
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	-	-	-

NORTHWEST R-I SCHOOL DISTRICT BUDGET
THREE YEAR COMPARISON

	<u>GENERAL FUND</u>		
	<u>16/17</u>	<u>15/16</u>	<u>14/15</u>
	<u>Budget</u>	<u>Estimate</u>	<u>Actual</u>
<u>AREA VOCATIONAL SCHOOL FEES</u>			
Non-Certificated Salaries	-	-	-
Employee Benefits	-	-	-
Purchased Services	-	-	-
Supplies	-	-	-
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	-	-	-

<u>TUITION SEVERLY HANDICAPPED</u>			
Non-Certificated Salaries	-	-	-
Employee Benefits	-	-	-
Purchased Services	-	-	-
Supplies	-	-	-
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	-	-	-

<u>CONTRACTED EDUCATIONAL SERVICES</u>			
Non-Certificated Salaries	-	-	-
Employee Benefits	-	-	-
Purchased Services	-	-	-
Supplies	-	-	-
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	-	-	-

<u>GUIDANCE AND DIAGNOSITCIANS</u>			
Non-Certificated Salaries	-	-	-
Employee Benefits	-	-	-
Purchased Services	6,500.00	6,500.00	39.00
Supplies	59,000.00	45,000.00	38,473.00
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	65,500	51,500	38,512

<u>NURSES</u>			
Non-Certificated Salaries	421,864.00	424,676.00	452,948.00
Employee Benefits	169,226.00	159,692.00	164,447.00
Purchased Services	659.00	659.00	870.00
Supplies	8,000.00	8,000.00	7,382.00
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	599,749	593,027	625,647

NORTHWEST R-I SCHOOL DISTRICT BUDGET
THREE YEAR COMPARISON

<u>GENERAL FUND</u>		
<u>16/17</u>	<u>15/16</u>	<u>14/15</u>
<u>Budget</u>	<u>Estimate</u>	<u>Actual</u>

NORTHWEST R-I SCHOOL DISTRICT BUDGET
THREE YEAR COMPARISON

	<u>GENERAL FUND</u>		
	<u>16/17</u>	<u>15/16</u>	<u>14/15</u>
	<u>Budget</u>	<u>Estimate</u>	<u>Actual</u>
<u>IMPROVEMENT OF INSTRUCTION</u>			
Non-Certificated Salaries	-	-	-
Employee Benefits	-	-	-
Purchased Services	13,382.00	13,382.00	19,019.00
Supplies	100.00	100.00	1,413.00
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	13,482	13,482	20,432

<u>PROFESSIONAL DEVELOPMENT</u>			
Non-Certificated Salaries	525	525	244
Employee Benefits	0.00	0.00	19.00
Purchased Services	147,842.00	147,842.00	190,237.00
Supplies	21,918.00	21,918.00	8,952.00
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	170,285	170,285	199,452

<u>LIBRARY</u>			
Non-Certificated Salaries	31,071.00	30,560.00	29,150.00
Employee Benefits	17,330.00	16,655.00	16,241.00
Purchased Services	21,400.00	27,000.00	25,248.00
Supplies	73,445.00	23,223.00	32,288.00
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	143,246	97,438	102,927

<u>INSTRUCTION RELATED TECHNOLOGY</u>			
Non-Certificated Salaries	279,826.00	254,952.00	253,878.00
Employee Benefits	104,549.00	101,235.00	96,173.00
Purchased Services	21,000.00	21,000.00	56,552.00
Supplies	549,680.00	452,680.00	23,498.00
TOTAL	955,055	829,867	430,101

<u>BOARD OF EDUCATION</u>			
Non-Certificated Salaries	-	-	-
Employee Benefits	-	-	-
Purchased Services	380,550.00	357,515.00	319,883.00
Supplies	7,550.00	7,550.00	6,134.00
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	388,100	365,065	326,017

NORTHWEST R-I SCHOOL DISTRICT BUDGET
THREE YEAR COMPARISON

	<u>GENERAL FUND</u>		
	<u>16/17</u>	<u>15/16</u>	<u>14/15</u>
	<u>Budget</u>	<u>Estimate</u>	<u>Actual</u>
<u>EXECUTIVE ADMINISTRATION</u>			
Non-Certificated Salaries	478,017.00	493,214.00	511,909.00
Employee Benefits	134,897.00	140,954.00	138,040.00
Purchased Services	151,252.00	149,146.00	117,304.00
Supplies	57,686.00	57,686.00	35,387.00
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	821,852	841,000	802,640
<u>ADMIN TECHNOLOGY SERVICES</u>			
Non-Certificated Salaries	300,652.00	317,933.00	297,599.00
Employee Benefits	67,152.00	69,701.00	67,438.00
Purchased Services	273,050.00	262,400.00	225,406.00
Supplies	20,000.00	20,000.00	16,491.00
TOTAL	660,854	670,034	606,934
<u>BUILDING LEVEL ADMINISTRATION</u>			
Non-Certificated Salaries	732,154.00	771,693.00	754,138.00
Employee Benefits	243,982.00	248,404.00	244,862.00
Purchased Services	1,683.00	1,683.00	1,490.00
Supplies	-	-	-
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	977,819	1,021,780	1,000,490
<u>OPERATION AND MAINTENANCE</u>			
Non-Certificated Salaries	2,003,107.00	2,012,479.00	2,078,629.00
Employee Benefits	702,147.00	673,031.00	714,392.00
Purchased Services	1,293,145.00	1,290,739.00	1,101,531.00
Supplies	1,865,892.00	1,775,275.00	1,784,755.00
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	5,864,291	5,751,524	5,679,307
<u>SECURITY SERVICES</u>			
Non-Certificated Salaries	54,573.00	53,908.00	57,062.00
Employee Benefits	10,579.00	10,200.00	14,596.00
Purchased Services	101,352.00	101,352.00	89,482.00
Supplies	-	-	-
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	166,504	165,460	161,140

NORTHWEST R-I SCHOOL DISTRICT BUDGET
THREE YEAR COMPARISON

	<u>GENERAL FUND</u>		
	<u>16/17</u>	<u>15/16</u>	<u>14/15</u>
	<u>Budget</u>	<u>Estimate</u>	<u>Actual</u>
<u>PUPIL TRANSPORTATION CONTRACTED</u>			
Non-Certificated Salaries	-	-	-
Employee Benefits	-	-	-
Purchased Services	2,764,899.00	2,721,432.00	2,623,860.00
Supplies	370,500.00	260,500.00	262,989.00
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	3,135,399	2,981,932	2,886,849

<u>HANDICAPPED & ECSE TRANSPORTATION</u>			
Non-Certificated Salaries	0.00	0.00	2,950.00
Employee Benefits	0.00	0.00	800.00
Purchased Services	1,383,000.00	1,370,700.00	1,219,637.00
Supplies	205,500.00	165,000.00	126,992.00
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	1,588,500	1,535,700	1,350,379

<u>FOOD SERVICES</u>			
Non-Certificated Salaries	1,024,736.00	1,014,577.00	980,535.00
Employee Benefits	323,680.00	305,703.00	307,578.00
Purchased Services	54,000.00	54,000.00	42,976.00
Supplies	1,256,563.00	1,256,563.00	1,107,984.00
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	2,658,979	2,630,843	2,439,073

<u>PARENTS AS TEACHERS</u>			
Non-Certificated Salaries	78,574.00	77,941.00	95,189.00
Employee Benefits	11,628.00	11,533.00	15,640.00
Purchased Services	6,475.00	6,475.00	5,241.00
Supplies	2,000.00	2,000.00	1,309.00
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	98,677	97,949	117,379

<u>EARLY CHILDHOOD</u>			
Non-Certificated Salaries	63,300.00	74,862.00	79,086.00
Employee Benefits	38,694.00	37,342.00	26,193.00
Purchased Services	17,065.00	17,065.00	11,623.00
Supplies	3,900.00	3,900.00	5,407.00
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	122,959	133,169	122,309

<u>SCHOOL AGED CHILD CARE</u>			
Non-Certificated Salaries	265,140.00	238,868.00	228,008.00
Employee Benefits	43,506.00	43,128.00	49,271.00

NORTHWEST R-I SCHOOL DISTRICT BUDGET
THREE YEAR COMPARISON

	<u>GENERAL FUND</u>		
	<u>16/17</u> <u>Budget</u>	<u>15/16</u> <u>Estimate</u>	<u>14/15</u> <u>Actual</u>
Purchased Services	2,813.00	2,840.00	0.00
Supplies	27,000.00	27,000.00	21,619.00
Capital Outlay	-	-	-
Other Objects	-	-	-
TOTAL	338,459	311,836	298,898

NORTHWEST R-I SCHOOL DISTRICT BUDGET
THREE YEAR COMPARISON

	<u>GENERAL FUND</u>		
	<u>16/17</u> <u>Budget</u>	<u>15/16</u> <u>Estimate</u>	<u>14/15</u> <u>Actual</u>
<u>OTHER OBJECTS</u>			
Redemption of Principal - Payment to Districts	-	-	-
Interest Payments	-	-	-
Fee Payments	-	-	-
Leg Serv Bond Ref	-	-	-
TOTAL	-	-	-
GRAND TOTAL	25,349,723	24,657,742	23,666,341
	25,349,723.00	24,657,742.00	23,666,341.00

NORTHWEST R-I SCHOOL DISTRICT BUDGET
THREE YEAR COMPARISON

	<u>TEACHERS FUND</u>		
	<u>16/17 Budget</u>	<u>15/16 Estimate</u>	<u>14/15 Actual</u>
<u>ELEMENTARY SCHOOL (Grades K-5)</u>			
Certificated Salary	8,683,496.00	8,649,119.00	8,761,638.00
Employee Benefits	2,515,167.00	2,458,746.00	2,424,638.00
TOTAL	11,198,663	11,107,865	11,186,276
<u>MIDDLE SCHOOL (Grades 6 - 8)</u>			
Certificated Salary	4,158,511.00	4,495,709.00	4,651,789.00
Employee Benefits	1,270,766.00	1,271,724.00	1,311,191.00
TOTAL	5,429,277	5,767,433	5,962,980
<u>HIGH SCHOOL (Grades 9-12)</u>			
Certificated Salary	5,570,153.00	5,567,001.00	5,528,438.00
Employee Benefits	1,531,454.00	1,522,449.00	1,517,722.00
TOTAL	7,101,607	7,089,450	7,046,160
<u>SUMMER SCHOOL</u>			
Certificated Salary	390,532.00	390,532.00	372,826.00
Employee Benefits	59,938.00	59,938.00	58,758.00
TOTAL	450,470	450,470	431,584
<u>GIFTED</u>			
Certificated Salary	210,890.00	224,833.00	288,378.00
Employee Benefits	60,969.00	58,237.00	73,111.00
TOTAL	271,859	283,070	361,489
<u>SPECIAL EDUCATION -Includes- ECSE & Special Education</u>			
Certificated Salary	4,920,539.00	5,079,888.00	4,971,569.00
Employee Benefits	1,431,409.00	1,402,592.00	1,374,515.00
Tuition	41,000.00	41,000.00	0.00
TOTAL	6,392,948	6,523,480	6,346,084
<u>TITLE I/TITLE III</u>			
Certificated Salary	928,821.00	829,718.00	732,895.00
Employee Benefits	229,743.00	219,751.00	197,343.00
TOTAL	1,158,564	1,049,469	930,238
<u>VOCATIONAL BUSINESS</u>			
Certificated Salary	327,272.00	320,472.00	348,392.00
Employee Benefits	94,090.00	92,887.00	95,958.00
TOTAL	421,362	413,359	444,350
<u>STUDENT ACTIVITIES</u>			
Certificated Salary	0.00	0.00	18,669.00
Employee Benefits	0.00	0.00	2,813.00
TOTAL	-	-	21,482
<u>VOCATIONAL SCHOOL FEES</u>			
Tuition	108,000.00	108,000.00	90,200.00

NORTHWEST R-I SCHOOL DISTRICT BUDGET
THREE YEAR COMPARISON

		TEACHERS FUND		
		<u>16/17</u>	<u>15/16</u>	<u>14/15</u>
		<u>Budget</u>	<u>Estimate</u>	<u>Actual</u>
TOTAL		108,000	108,000	90,200
	<u>SCHOOL FEES HANDICAPPED</u>			
Tuition		0	0	0
TOTAL		-	-	-

NORTHWEST R-I SCHOOL DISTRICT BUDGET
THREE YEAR COMPARISON

		TEACHERS FUND		
		<u>16/17</u> <u>Budget</u>	<u>15/16</u> <u>Estimate</u>	<u>14/15</u> <u>Actual</u>
<u>CONTRACTED EDUCATION</u>				
Tuition		256,076.00	200,000.00	363,772.00
TOTAL		256,076	200,000	363,772
<u>ATTENDANCE</u>				
Certificated Salary		0	0	0
Employee Benefits		0	0	0
TOTAL		-	-	-
<u>GUIDANCE AND DIAGNOSTICIANS</u>				
Certificated Salary		931,383.00	907,823.00	918,576.00
Employee Benefits		260,659.00	253,143.00	252,464.00
TOTAL		1,192,042	1,160,966	1,171,040
<u>Health Services</u>				
Certificated Salary		7,718.00	2,718.00	1,450.00
Employee Benefits		10,369.00	10,369.00	229.00
TOTAL		18,087	13,087	1,679
<u>IMPROVEMENT OF INSTRUCTION</u>				
Certificated Salary		260,961.00	259,305.00	121,736.00
Employee Benefits		81,200.00	80,000.00	21,356.00
TOTAL		342,161	339,305	143,092
<u>PROFESSIONAL DEVELOPMENT</u>				
Certificated Salary		104,331.00	104,331.00	86,297.00
Employee Benefits		5,670.00	5,670.00	10,215.00
Purchased Services - Presentation				
TOTAL		110,001	110,001	96,512
<u>LIBRARY</u>				
Certificated Salary		559,363.00	560,534.00	564,255.00
Employee Benefits		158,278.00	151,755.00	149,794.00
TOTAL		717,641	712,289	714,049
<u>INSTRUCTION RELATED TECHNOLOGY</u>				
Certificated Salary		87,648.00	86,208.00	84,792.00
Employee Benefits		21,887.00	21,171.00	21,251.00
TOTAL		109,535	107,379	106,043
<u>EXECUTIVE ADMINISTRATION</u>				
Certificated Salary		845,463.00	827,533.00	713,470.00
Employee Benefits		187,728.00	182,650.00	170,396.00
TOTAL		1,033,191	1,010,183	883,866
<u>ADMIN. TECHNOLOGY SERVICES</u>				
Certificated Salary		15,200.00	15,200.00	20,590.00
Employee Benefits		2,428.00	2,428.00	3,284.00

NORTHWEST R-I SCHOOL DISTRICT BUDGET
THREE YEAR COMPARISON

	<u>TEACHERS FUND</u>		
	<u>16/17</u> <u>Budget</u>	<u>15/16</u> <u>Estimate</u>	<u>14/15</u> <u>Actual</u>
TOTAL	17,628	17,628	23,874

NORTHWEST R-I SCHOOL DISTRICT BUDGET
THREE YEAR COMPARISON

		<u>TEACHERS FUND</u>		
		<u>16/17</u>	<u>15/16</u>	<u>14/15</u>
		<u>Budget</u>	<u>Estimate</u>	<u>Actual</u>
<u>BUILDING LEVEL ADMINISTRATION</u>				
Certificated Salary		1,826,525.00	1,874,834.00	1,965,505.00
Employee Benefits		483,020.00	466,078.00	459,565.00
TOTAL		2,309,545	2,340,912	2,425,070
<u>OPERATIONS AND MAINTENANCE</u>				
Certificated Salary		0	0	0
Employee Benefits		0	0	0
TOTAL		-	-	-
<u>HANDICAPPED TRANSPORTAION</u>				
Certificated Salary		0.00	0.00	10,346.00
Employee Benefits		0.00	0.00	2,300.00
TOTAL		-	-	12,646
<u>EARLY CHILDHOOD</u>				
Certificated Salary		42,412.00	62,825.00	114,349.00
Employee Benefits		17,834.00	16,834.00	31,441.00
TOTAL		60,246	79,659	145,790
<u>PARENTS AS TEACHERS</u>				
Certificated Salary		22,558.00	22,187.00	21,822.00
Employee Benefits		7,399.00	7,039.00	7,032.00
TOTAL		29,957	29,226	28,854
TOTAL TEACHERS FUND		38,728,860	38,913,231	38,937,130

NORTHWEST R-I SCHOOL DISTRICT BUDGET
THREE YEAR COMPARISON

DEBT SERVICE FUND			
	<u>16/17</u> <u>Budget</u>	<u>15/16</u> <u>Estimate</u>	<u>14/15</u> <u>Actual</u>
<u>REDEMPTION OF PRINCIPAL</u>			
PRINCIPAL PAYMENTS	2,555,000	2,370,000	2,385,000
TOTAL	2,555,000	2,370,000	2,385,000
<u>INTEREST</u>			
INTEREST PAYMENTS	1038395	1,197,885	1,167,878
TOTAL	1,038,395	1,197,885	1,167,878
<u>FEES</u>			
FEE PAYMENTS	5,000	5,000	1,828
TOTAL	5,000	5,000	1,828
TOTAL DEBT SERVICE FUND	3,598,395	3,572,885	3,554,706

NORTHWEST R-I SCHOOL DISTRICT BUDGET
THREE YEAR COMPARISON

CAPITAL PROJECTS FUND			
	<u>16/17</u> <u>Budget</u>	<u>15/16</u> <u>Estimate</u>	<u>14/15</u> <u>Actual</u>
<u>ELEMENTARY SCHOOL (Grades K - 5)</u>			
EQUIPMENT	19,278	24,010	44,522
TOTAL	19,278	24,010	44,522
<u>MIDDLE SCHOOL (Grades 6 - 8)</u>			
EQUIPMENT	10,000	2,400	13,989
TOTAL	10,000	2,400	13,989
<u>HIGH SCHOOL(grades 9-12)</u>			
EQUIPMENT	110,552	84,102	55,185
TOTAL	110,552	84,102	55,185
<u>SPECIAL EDUCATION-Includes-Gifted, ECSE & Special Education</u>			
EQUIPMENT	9,736	9,736	3,437
TOTAL	9,736	9,736	3,437
<u>TITLE I/TITLE III</u>			
EQUIPMENT	6,000	6,000	0
TOTAL	6,000	6,000	0
<u>STUDENT ACTIVITIES</u>			
EQUIPMENT	136,000	136,000	54,425
TOTAL	136,000	136,000	54,425
<u>GUIDANCE</u>			
EQUIPMENT	0	0	0
TOTAL	0	0	0
<u>NURSES</u>			
EQUIPMENT	3,500	3,500	1,091
TOTAL	3,500	3,500	1,091
<u>IMPROVEMENT IN INSTRUCTION</u>			
EQUIPMENT	37,750	0	0
TOTAL	37,750	0	0
<u>PDC</u>			
EQUIPMENT	4,545	4,545	0
TOTAL	4,545	4,545	0
<u>LIBRARY</u>			
EQUIPMENT	0	0	88,431
TOTAL	0	0	88,431

NORTHWEST R-I SCHOOL DISTRICT BUDGET
THREE YEAR COMPARISON

	CAPITAL PROJECTS FUND		
	<u>16/17</u>	<u>15/16</u>	<u>14/15</u>
	<u>Budget</u>	<u>Estimate</u>	<u>Actual</u>
<u>INSTRUCTIONAL RELATED TECHNOLOGY</u>			
EQUIPMENT - DISTRICT WIDE	328,022	479,072	283,325
TOTAL	328,022	479,072	283,325
<u>EXECUTIVE ADMINISTRATION</u>			
EQUIPMENT - DISTRICT WIDE	69,562	69,562	1,125
TOTAL	69,562	69,562	1,125
<u>ADMINISTRATIVE TECHNOLOGY SERVICES</u>			
EQUIPMENT	105,800	105,800	112,270
TOTAL	105,800	105,800	112,270
<u>BUILDING LEVEL ADMINISTRATION</u>			
EQUIPMENT			
TOTAL	0	0	0
<u>TRANSPORTATION</u>			
EQUIPMENT	0	0	0
TOTAL	0	0	0
<u>HANDICAPPED TRANSPORTATION</u>			
EQUIPMENT	0	0	0
TOTAL	0	0	0
<u>OPERATIONS AND MAINTENANCE</u>			
BUILDING IMPROVEMENTS AND EQUIPMENT	525,000	525,000	215,940
TOTAL	525,000	525,000	215,940
<u>SECURITY SERVICES</u>			
EQUIPMENT	6,556	3,940	0
TOTAL	6,556	3,940	0
<u>FOOD SERVICES</u>			
EQUIPMENT	133,397	133,397	46,796
TOTAL	133,397	133,397	46,796
<u>EARLY CHILDHOOD AND PARENTS AS TEACHERS</u>			
EQUIPMENT	0	0	0
TOTAL	0	0	0
<u>SCHOOL AGED CHILD CARE</u>			
EQUIPMENT	2,500	1,214	0
TOTAL	2,500	1,214	0
<u>FACILITIES ACQUISITION AND CONSTRUCTION</u>			
BUILDING IMPROVEMENT			0

NORTHWEST R-I SCHOOL DISTRICT BUDGET
THREE YEAR COMPARISON

CAPITAL PROJECTS FUND

	16/17 Budget	15/16 Estimate	14/15 Actual
TOTAL	0	0	0

PRINCIPAL PAYMENTS

PRINCIPAL PYMTS LEASEHOLD BONDS			
PRINCIPAL CERTIFICATES OF PARTICIPATION	130,000	130,000	125,000
TOTAL	130,000	130,000	125,000

INTEREST PAYMENTS

INTEREST PYMTS LEASEHOLD BONDS	0	0	0
INTEREST CERTIFICATES OF PARTICIPATION	33,775	33,775	33,437
TOTAL	33,775	33,775	33,437

LEASE FEES

FEES	5,750	5,750	2,250
TOTAL	5,750	5,750	2,250

TOTAL CAPITAL PROJECTS	1,677,723	1,757,803	1,081,223
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EXPENDITURES

Northwest R-I School District

Five Year Projected Expenditures

Expenditure Review					
	2015-2016	2016-2017			
	Amended Budget	Preliminary			
Salary	38,359,126	37,934,398	38,734,398	39,384,398	39,984,398
Benefits	11,102,229	11,378,032	11,491,812	11,491,812	11,491,812
Purchased Services	8,304,668	8,451,788	8,451,788	8,451,788	8,451,788
Supplies	5,804,950	6,314,365	6,314,365	6,314,365	6,314,365
Total Operating Expenses	63,570,973	64,078,583	64,992,363	65,642,363	66,242,363
Principal, Interest and Fees	3,572,885	3,598,395	3,683,373	3,814,923	4,166,845
Capital Outlay & Other	6,146,466	2,927,723	1,622,673	1,622,673	1,622,673
Total Expenditures	73,290,324	70,604,701	70,298,409	71,079,959	72,031,881
% Change in Operating Expenditures	1.5%	0.8%	1.4%	1.0%	0.9%
% Change in Salaries	0.1%	-1.1%	2.1%	1.7%	1.5%
% Change in Benefits	0.2%	2.5%	1.0%	0.0%	0.0%
% Change in Purchased Services	4.7%	1.8%	0.0%	0.0%	0.0%
% Change in Supplies	10.4%	8.8%	0.0%	0.0%	0.0%
Ending General Fund Balance	12,526,982.00	12,526,982.00	11,726,982.00	10,926,982.00	10,126,982.00
Ending General Fund Balance %	19.71%	19.55%	18.04%	16.65%	15.29%

Informational Section

NORTHWEST R-I SCHOOL DISTRICT
ASSESSED VALUATION AND TAX LEVY COMPARISON
2015-2016

ASSESSED VALUATION COMPARISON

	Increase (Decrease) Change %	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006
		15/16 Fiscal Yr. Reassessment Yr.	14/15 Fiscal Yr.	13/14 Fiscal Yr. Reassessment Yr.	12/13 Fiscal Yr.	11/12 Fiscal Yr. Reassessment Yr.	10/11 Fiscal Yr.	09/10 Fiscal Yr. Reassessment Yr.	08/09 Fiscal Yr.	07/08 Fiscal Yr.	06/07 Fiscal Yr.
REAL ESTATE RESIDENTIAL/ AGRI / COMMERCIAL PERSONAL PROPERTY LOCALLY ASSESSED RAILROAD & UTIL REAL / PERSONAL		\$459,738,779	427,352,533	\$423,681,220	\$418,720,440	\$416,310,800	\$415,541,400	\$409,982,830	\$403,645,450	\$392,803,500	\$347,631,700
		\$713,080,702	116,882,158	\$720,442,289	\$721,596,886	\$722,387,520	\$717,126,505	\$722,718,324	\$730,598,993	\$728,461,333	\$726,109,425
		\$2,585,124	2,603,002	\$2,460,046	\$2,601,333	\$5,677,926	\$3,216,987	\$3,150,575	\$2,673,571	\$2,768,614	\$2,509,111
TOTAL		\$55,404,605	546,617,693	\$546,583,525	\$543,318,629	\$544,356,246	\$535,984,892	\$535,862,429	\$536,917,914	\$524,033,447	\$476,550,236
		1.61%	0.0%	0.6%	-0.2%	1.6%	0.0%	-0.2%	2.5%	10.0%	3.7%
REAL / NEW CONSTRUCTION PERSONAL / NEW CONSTRUCTION		\$3,328,100	\$4,992,337	\$6,203,800	\$45,637	\$3,870,700	\$3,870,700	\$9,289,000	\$9,289,000	\$9,289,000	\$7,855,800
				\$0	\$2,835,522	\$0	\$0	\$3,387,996	\$3,387,996	\$3,387,996	\$6,525,242
CPI		0.07	0.08	1.70	3.00	2.70	2.70	0.10	2.60	2.60	3.50

TAX LEVY COMPARISON

	Increase (Decrease) Over (Under) Previous Fiscal Yr.	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006
		14/15 Fiscal Yr.	13/14 Fiscal Yr.	12/13 Fiscal Yr.	11/12 Fiscal Yr.	10/11 Fiscal Yr.	09/10 Fiscal Yr.	08/09 Fiscal Yr.	07/08 Fiscal Yr.	06/07 Fiscal Yr.	05/06 Fiscal Yr.
GENERAL FUND TEACHERS FUND	(\$0.0341)	\$3.8268	\$3.8609	\$3.8188	\$3.8139	\$3.8015	\$3.8015	\$3.9356	\$3.8457	\$3.7738	\$3.8921
SUBTOTAL SCHOOL PURPOSE LEVY	(\$0.0341)	\$3.8268	\$3.8609	\$3.8188	\$3.8139	\$3.8015	\$3.8015	\$3.9356	\$3.8457	\$3.7738	\$3.8921
CAPITAL PROJECTS FUND	\$0.0000	0.1500	\$0.1500	\$0.1500	\$0.1500	\$0.1500	\$0.1500	\$0.0000	\$0.0500	\$0.1000	\$0.15
DEBIT SERVICE FUND	\$0.0263	0.6258	\$0.5936	\$0.5936	\$0.5336	\$0.4895	\$0.4895	\$0.4740	\$0.4740	\$0.4740	\$0.45
TOTAL	(\$0.0078)	\$4.6026	\$4.6104	\$4.5664	\$4.5034	\$4.4410	\$4.4410	\$4.4096	\$4.3997	\$4.3478	\$4.4921

NORTHWEST R-1 SCHOOL DISTRICT
GENERAL OBLIGATION BOND INTEREST AND PRINCIPAL
Payment Breakdown

Fiscal Year:	2008 Issue	2009 Issue (Refunding)	2011 Issue (Refunding)	2012 Issue (Refunding)	2014 A	2014 B OZAB	2016 Issue (Refunding)	Total	Total
2015	Interest	Interest	Interest	Interest	Interest	Interest	Interest	Interest	Interest
2016	15,087.50	23,457.50	61,062.50	129,850.00	20,527.50	50,000.00	291,275.00	566,647.50	2,370,000.00
2017	30,175.00	35,915.00	101,725.00	222,162.50	40,480.00	50,000.00	274,500.00	1,038,395.00	2,555,000.00
2018	30,175.00	23,915.00	79,850.00	178,062.50	39,905.00	50,000.00	274,500.00	943,170.00	2,755,000.00
2019	30,175.00	12,915.00	55,500.00	125,250.00	39,330.00	50,000.00	274,500.00	854,332.50	2,915,000.00
2020	30,175.00		30,000.00	70,000.00	38,755.00	50,000.00	274,500.00	760,082.50	3,300,000.00
2021	19,550.00	460,000.00		2,000,000.00	38,180.00	50,000.00	274,500.00	648,882.50	2,915,000.00
2022					37,695.00	50,000.00		327,500.00	3,275,000.00
2023					316,663.00	50,000.00		3,390,000.00	3,618,268.00
2024					316,663.00	50,000.00		353,692.50	3,969,000.00
2025					688,000.00	270,000.00		353,117.50	1,309,118.00
2026					296,113.00	33,350.00		329,462.50	1,310,463.00
2027					274,963.00	30,187.50		305,150.00	1,310,180.00
2028					253,213.00	28,967.50		280,180.00	1,309,460.00
2029					230,713.00	23,747.50		254,460.00	1,308,233.00
2030					203,763.00	20,470.00		224,232.50	1,308,073.00
2031					175,938.00	17,135.00		193,072.50	1,306,800.00
2032					145,000.00	13,800.00		158,800.00	1,305,208.00
2033					110,800.00	10,407.50		121,207.50	1,307,358.00
2034					75,400.00	6,957.50		82,357.50	1,306,908.00
Total	155,337.50	710,000.00	96,202.50	1,165,000.00	328,237.50	4,080,000.00	725,325.00	8,160,000.00	43,578,437.50

Breakdown from last year ending balance
Paid during 2015 fiscal year

Ending Principal Balance

2016-2017 Budget	Principal	Interest	Fees	Total
Per Amortization	2,370,000.00	566,647.50	5,000.00	2,941,647.50
Refunding Escrow				
Total	2,370,000.00	566,647.50	5,000.00	2,941,647.50

NORTHWEST R-I SCHOOL DISTRICT 2016-2017

BUILDING BUDGETS

<u>Building</u>		<u>Enrollment Data</u>		<u>Paper Cases</u>	<u>Consumables K-2 Only \$3.00</u>	<u>Equip/Repair/Supply</u>		<u>Library \$5.00</u>	<u>Total</u>
		Sep-15	Grade K-2			Inst. Supplies	Sped		
ECC	750				900				900
Cedar Springs	402	483	234	194	702	24,150		2,415	27,267
House Springs	404	550	279	220	837	27,500		2,750	31,087
High Ridge	406	483	258	194	774	24,150		2,415	27,339
Maple Grove	408	404	211	162	633	20,200		2,020	22,853
Murphy	500	494	247	198	741	24,700		2,470	27,911
Brennan Woods	502	557	282	223	846	27,850		2,785	31,481
Woodridge Middle School	308	599		225		29,950		2,995	32,945
WMS Security - prog 302	308	599				1,198			1,198
Valley Middle School	307	787		296		39,350		3,935	43,285
VMS Security - prog 302	307	787				1,574			1,574
Northwest High School	105	1892		710		94,600		9,460	104,060
NHS Security - prog 302	105	1892				3,784			3,784
Total:		9,527	1,511	2,422	5,433	319,006		31,245	355,684

Plus \$3000

Resident Enrollment Comparison

Does not include non-resident enrollment numbers which are included in DESE Website Totals

	Enrollment	Enrollment	Enrollment	Difference	Difference
	Sep-13	Sep-14	Sep-15	Sep-13 & Sep-14	Sep-14 & Sep-15
NHS 1050					
Grade 9	514.00	433.47	487.06	(80.53)	53.59
Grade 10	538.00	491.87	430.06	(46.13)	(61.81)
Grade 11	464.00	502.84	470.14	38.84	(32.70)
Grade 12	467.00	495.11	502.90	28.11	7.79
Total	1,983.00	1923.29	1890.16	(59.71)	(33.13)
VMS 3070					
Grade 6	262.00	268.00	275.09	6.00	7.09
Grade 7	311.00	245.00	267.12	(66.00)	22.12
Grade 8	247.00	300.00	244.04	53.00	(55.96)
Total	820.00	813.00	786.25	(7.00)	(26.75)
WMS 3080					
Grade 6	210.00	204.00	211.00	(6.00)	7.00
Grade 7	181.00	200.00	193.00	19.00	(7.00)
Grade 8	184.00	192.00	194.77	8.00	2.77
Total	575.00	596.00	598.77	21.00	2.77
CSE 4020					
Grade K	88.00	77.00	67.15	(11.00)	(9.85)
Grade 1	99.00	89.00	82.09	(10.00)	(6.91)
Grade 2	70.00	102.00	85.03	32.00	(16.97)
Grade 3	73.00	74.00	101.9	1.00	27.90
Grade 4	75.00	76.00	73.00	1.00	(3.00)
Grade 5	97.00	68.20	74.24	(28.80)	6.04
Total	502.00	486.20	483.41	(15.80)	(2.79)
HSE 4040					
Grade K	121.00	95.00	84.00	(26.00)	(11.00)
Grade 1	115.00	95.00	96.00	(20.00)	1.00
Grade 2	104.00	116.00	99.00	12.00	(17.00)
Grade 3	99.00	92.00	101.00	(7.00)	9.00
Grade 4	87.00	80.00	93.00	(7.00)	13.00
Grade 5	92.00	87.40	77.20	(4.60)	(10.20)
Total	618.00	565.40	550.20	(52.60)	(15.20)
HRE 4060					
Grade K	90.00	96.52	82.00	6.52	(14.52)
Grade 1	69.00	90.00	83.00	21.00	(7.00)
Grade 2	63.00	75.00	93.12	12.00	18.12
Grade 3	66.00	72.00	76.00	6.00	4.00
Grade 4	74.00	70.00	76.00	(4.00)	6.00
Grade 5	79.00	76.00	73.00	(3.00)	(3.00)
Total	441.00	479.52	483.12	38.52	3.60

Resident Enrollment Comparison					
Does not include non-resident enrollment numbers which are included in DESE Website Totals					
	Enrollment	Enrollment	Enrollment	Difference	Difference
	Sep-13	Sep-14	Sep-15	Sep-13 & Sep-14	Sep-14 & Sep-15
MGE 4080					
Grade K	67.00	70.00	66.00	3.00	(4.00)
Grade 1	59.00	76.00	72.00	17.00	(4.00)
Grade 2	62.00	54.00	73.00	(8.00)	19.00
Grade 3	76.00	72.00	57.00	(4.00)	(15.00)
Grade 4	85.00	78.00	61.00	(7.00)	(17.00)
Grade 5	65.00	84.00	75.00	19.00	(9.00)
Total	414.00	434.00	404.00	20.00	(30.00)
MES 5000					
Grade K	74.00	77.00	90.00	3.00	13.00
Grade 1	93.00	75.00	83.00	(18.00)	8.00
Grade 2	89.00	86.00	74.00	(3.00)	(12.00)
Grade 3	85.00	78.00	89.00	(7.00)	11.00
Grade 4	78.00	80.00	78.00	2.00	(2.00)
Grade 5	66.00	74.20	80.00	8.20	5.80
Total	485.00	470.20	494.00	(14.80)	23.80
BWE 5020					
Grade K	104.00	101.00	84.00	(3.00)	(17.00)
Grade 1	99.00	109.00	97.00	10.00	(12.00)
Grade 2	100.00	101.00	101.00	1.00	-
Grade 3	89.00	101.00	93.00	12.00	(8.00)
Grade 4	110.00	95.00	88.00	(15.00)	(7.00)
Grade 5	90.00	111.00	94.00	21.00	(17.00)
Total	592.00	618.00	557.00	26.00	(61.00)
Resident Enrollment Comparison by Grade Level					
Does not include non-resident enrollment numbers which are included in DESE Website Totals					
	Enrollment	Enrollment	Enrollment	Difference	Difference
	Sep-13	Sep-14	Sep-15	Sep-13 & Sep-14	Sep-14 & Sep-15
Grade K	544.00	516.52	473.15	(27.48)	(43.37)
Grade 1	534.00	534.00	513.09	-	(20.91)
Grade 2	488.00	534.00	525.15	46.00	(8.85)
Grade 3	488.00	489.00	517.90	1.00	28.90
Grade 4	509.00	479.00	469.00	(30.00)	(10.00)
Grade 5	489.00	500.80	473.44	11.80	(27.36)
Grade 6	472.00	472.00	486.09	-	14.09
Grade 7	492.00	445.00	460.12	(47.00)	15.12
Grade 8	431.00	492.00	438.81	61.00	(53.19)
Grade 9	514.00	433.47	487.06	(80.53)	53.59
Grade 10	538.00	491.87	430.06	(46.13)	(61.81)
Grade 11	464.00	502.84	470.14	38.84	(32.70)
Grade 12	467.00	495.11	502.90	28.11	7.79
Total	6,430.00	6,385.61	6,246.91	(44.39)	(138.70)
6/7/2016					

Membership Comparison by Grade Level				
	Membership	Membership		Difference
	Sep-13	Sep-14	Sep-15	Sep-14 & Sep-15
Grade K	544.00	516.52	473.15	(27.48)
Grade 1	534.00	534.00	513.09	-
Grade 2	487.20	534.00	525.15	46.80
Grade 3	488.00	489.00	517.09	1.00
Grade 4	507.40	479.00	469.00	(28.40)
Grade 5	487.40	500.80	473.44	13.40
Grade 6	471.00	472.00	486.09	1.00
Grade 7	492.00	445.00	460.12	(47.00)
Grade 8	429.00	492.00	438.81	63.00
Grade 9	512.00	433.47	487.06	(78.53)
Grade 10	534.96	491.87	430.06	(43.09)
Grade 11	459.54	502.84	470.14	43.30
Grade 12	463.77	495.11	502.90	31.34
Total	6410.27	6385.61	6246.10	(24.66)

6/7/2016

COMPARE FREE/REDUCED STATE FULL TIME EQUIVALENCY COUNTS 2012, 2013, 2014, 2015										
	1/26/2012	1/30/2013	1/29/2014	1/28/2015	1/27/2016	DIFFERENCE 2012 & 2013	DIFFERENCE 2013 & 2014	DIFFERENCE 2014 & 2015	DIFFERENCE 2015 & 2016	
SCHOOL	FREE	FREE	FREE	FREE	FREE					
NHS	654.54	551.91	571.60	541.04	517.86	(102.63)	19.69	(30.56)	(23.18)	
NWV	365.47	312.88	284.47	308.47	277.00	(52.59)	(28.41)	24.00	(31.47)	
WMS	211.00	199.00	217.47	220.00	231.77	(12.00)	18.47	2.53	11.77	
CSE	174.00	157.00	168.00	149.00	149.02	(17.00)	11.00	(19.00)	0.02	
HSE	283.00	294.00	256.00	215.00	219.00	11.00	(38.00)	(41.00)	4.00	
HRE	186.00	163.00	179.00	202.00	201.00	(23.00)	16.00	23.00	(1.00)	
MGE	234.00	212.00	198.00	195.00	190.00	(22.00)	(14.00)	(3.00)	(5.00)	
MES	203.00	221.00	209.00	202.00	212.00	18.00	(12.00)	(7.00)	10.00	
BWE	241.00	218.00	223.00	249.00	200.00	(23.00)	5.00	26.00	(49.00)	
Resident II	4.00	4.00	3.00	4.00	-	-	(1.00)	1.00	(4.00)	
Totals Free	2,556.01	2,332.79	2,309.54	2,285.51	2,197.65	(223.22)	(23.25)	(24.03)	(87.86)	
SCHOOL	1/26/2012	1/30/2013	1/29/2014	1/28/2015	1/27/2016	DIFFERENCE 2012 & 2013	DIFFERENCE 2013 & 2014	DIFFERENCE 2014 & 2015	DIFFERENCE 2015 & 2016	
NHS	137.63	155.16	144.63	129.00	104.00	17.53	(10.53)	(15.63)	(25.00)	
NWV	65.00	63.00	65.00	63.47	45.00	(2.00)	2.00	(1.53)	(18.47)	
WMS	50.00	56.00	56.00	54.00	39.00	6.00	-	(2.00)	(15.00)	
CSE	28.00	35.00	25.00	30.25	23.00	7.00	(10.00)	5.25	(7.25)	
HSE	42.20	46.00	41.00	38.00	34.00	3.80	(5.00)	(3.00)	(4.00)	
HRE	43.55	48.00	42.00	45.00	23.00	4.45	(6.00)	3.00	(22.00)	
MGE	21.00	21.00	25.00	31.00	24.00	-	4.00	6.00	(7.00)	
MES	39.00	36.00	40.00	36.00	23.00	(3.00)	4.00	(4.00)	(13.00)	
BWE	37.00	47.00	49.00	57.00	41.00	10.00	2.00	8.00	(16.00)	
Resident II	-	-	1.00	-	-	-	1.00	(1.00)	-	
Total Reduced	463.38	507.16	488.63	483.72	356.00	43.78	(18.53)	(4.91)	(127.72)	
Total F/R & Difference	3,019.39	2,839.95	2,798.17	2,769.23	2,553.65	(179.44)	(4.72)	(19.12)	39.86	
January Membership	6,560.83	6,440.10	6,337.02	6,274.00	6,151.00					
% F/R of Total Enrol	0.46	0.47	0.45	0.45	0.45					